



**City of Scottsdale
Budget Review Commission
Regular Meeting Minutes**

Monday, April 7, 2025
City Hall Kiva Forum
3939 N. Drinkwater Boulevard
Scottsdale, AZ 85251

PRESENT: David Smith, Chair
Daniel Schweiker, Vice-Chair
Carla, Commissioner
Brad Newman, Commissioner
Jim Ransco, Commissioner
Sharyn Seitz, Commissioner
Mark Stephens, Commissioner

STAFF: Sonia Andrews, City Treasurer / Chief Financial Officer
Greg Caton, Interim City Manager
Sherry Scott, City Attorney
Scott Selin, Budget Department Director

Call to Order

Chair Smith called the meeting to order at 1:05 p.m.

Roll Call

Members present as listed above.

Public Comment

There was no response to the call for public comment.

1. Approval of Minutes of March 21, 2025

Commissioner Carla added “representing over 600 preserve stewards as introduced by the Chair” to the 2nd paragraph of public comment. She pointed out that language was missing from the last sentence of paragraphs 1 and possibly 3 on the 3rd page. Commissioner Carla reworded the beginning of paragraph 2 on page 5. Commissioner Stephens requested that “respected” be changed to “respective” in the motion on page 8, as well as adding a new sentence to paragraph 1 of page 6. Discussion ensued regarding a replacement word for “support” at the end of the 1st paragraph of public comment.

VICE-CHAIR SCHWEIKER MOVED TO APPROVE THE MARCH 21, 2025, BUDGET REVIEW COMMISSION REGULAR MEETING MINUTES AS AMENDED. COMMISSIONER SEITZ SECONDED THE MOTION, WHICH CARRIED SEVEN (7) TO ZERO (0). CHAIR SMITH, VICE-CHAIR SCHWEIKER, AND COMMISSIONERS CARLA, NEWMAN, RANSCO, SEITZ, AND STEPHENS VOTED IN THE AFFIRMATIVE. THERE WERE NO DISSENTING VOTES.

2. Overview of Proposed FY 2025/26 Budget

City Treasurer / Chief Financial Officer Sonia Andrews conducted a slideshow presentation and reviewed slides with the following titles: FY 2025/26 Proposed Budget; -3.8% Decrease from Prior Year Adopted Budget; Increase in Operating Budget; Balanced Budget; Change in Fund Balance; Population; Employment and Wealth Levels Remain Strong; New Buildings and Developments; Thriving Tourism; Diverse Economy; Phoenix MSA Real GDP Growth; Consumer Confidence...; Summary of Revenue Changes; Local Sales Tax Revenues; Local Sales Tax Rate; State Shared Sales Tax...; Primary Property Tax Levy; and Scottsdale Combined Property Tax Rates.

Ms. Andrews stated the complete proposed budget contains a detailed listing of all full-time equivalent (FTE) positions by division. The decrease in debt service is due to the sunseting of the Preserve debt supported by the 0.2 percent tax, and she also noted \$33 million of the change in General Fund balance is because of transfers for capital improvements. She reviewed the \$16 million in residential rental revenue losses, half of which will be realized in FY 2025/26, the \$6 million reduction in individual flat tax revenue, and increases of \$7.7 million, \$4.8 million, and \$1.7 in revenue due to rate and fee increases.

Commissioner Carla suggested corrections to the table of contents regarding the McDowell Sonoran Preserve and on page B-16 regarding the sunseting of the Preserve tax. In response to the Chair's query, City Attorney Sherry Scott replied that these types of comments are appropriate. Ms. Andrews said the proposed budget has been provided to the City Council and posted online, and staff will make the requested changes.

Commissioner Stephens highlighted that, though the overall budget is decreasing, the operating budget is expected to increase by \$74 million, a portion of which is supported by new revenues. He also noted that the total fund balance is expected to be reduced from \$1.393 billion to \$751 million. He lauded City personnel for being appropriately conservative in their revenue estimates. Chair Smith added that the large discrepancy between the projected revenues and the operating and capital budget was made possible by drawing down a beginning fund balance, which is not sustainable.

In response to the Chair's query, Ms. Andrews confirmed the \$12.5 million increase in salary adjustments is for the entire City, not just new employees. Interim City Manager Greg Caton attributed these increases to merit increases, market adjustments, funding for first responders, and experience pay.

Commissioner Stephens noticed revenues are somewhat flat, but expenditures are rising. He requested a future slide explaining that the budget is structurally balanced and that this discrepancy is being caused by appropriate drawdowns and one-time expenses. Ms. Andrews pointed out that can be viewed in the five-year plans included in the proposed budget, which she then reviewed.

Chair Smith inquired about the justification for a 0.7 percent tax levy increase when more is allowed. Ms. Andrews said she would get back to him with that information.

Ms. Andrews continued the presentation by reviewing slides with the following titles: Operating Budget – Change from Prior Year; Address Wage Inflation Pressures...; 98.16 Total New FTEs; FTEs per 1,000 residents; Proposed FY25/26 Budget includes...; \$50 million paydown...; Change in Preliminary Capital Budget...; and Proposed FY 25/26 Capital Budget. Ms. Andrews broke down the increases in projected contractual services, commodities, and capital outlay, which she indicated are spread throughout all City departments.

In response to Commissioner Carla's queries, Ms. Andrews confirmed the 68th Street improvement project is included in the transportation budget. She said she would provide the Commission with a comparison of Scottsdale's FTE per 1,000 ratio with that of other valley cities.

Commissioner Stephens spoke about the budget dynamics of changing the plan paydown of \$50 million in police pension unfunded liability. He posed the possibility of the City borrowing money to pay for road repairs while using more reserves to pay down more of the pension obligation, believing it may be worth discussion by the Commission. He thought City staff could do a pro forma statement with different paydown scenarios. Ms. Andrews noted the current unfunded liability is \$144 million.

Chair Smith observed prepaying any debt would result in future operating cost savings, but he has not seen an economic justification that paying down \$50 million in pension liability is the best course of action given the needs of the City. Ms. Andrews said the Commission and the Council could suggest alternatives for the \$50 million, though the structurally balanced nature of the General Fund over the five year planning horizon is dependent on the cost savings from the pension liability paydown. Chair Smith said he did not consider the pension liability a police or fire obligation, but rather a City obligation. Ms. Andrews indicated staff can put together a pro forma of different strategies as Commissioner Stephens requested. Chair Smith pointed out that this debt is a fluctuating number, unlike other debt, and he felt the subject needs to be explored by expert actuaries.

Commissioner Newman wondered about the root causes of the large annual carryforward amounts. Commissioner Stephens cautioned the Commission not to worry about current stock market losses as calculations are made to average out over time. He suggested things for staff to consider when preparing the pension paydown pro forma.

Regarding Commissioner Newman's prior query, Mr. Caton said one cause might be the change from a one-year capital plan adoption to a five-year system, and another is poor communication between transportation and infrastructure engineers and operating departments. Commissioner Newman supported a five-year vision. Commissioner Seitz looked forward to staff working to fix the timing of construction and design within the budget.

Chair Smith opined a 16.3 percent increase in the operating budget is not sustainable, and the City needs to figure out how to meet citizen and employee needs with insufficient revenue. He wanted justification for wage increases other than national trends and the results of class and compensation studies. Mr. Caton noted the budget is balanced when the transfer of capital funds is taken into account, as well as the pension payments, which are a one-time expense, and other exceptions. Additionally, there is significant wage pressure for first responders, which accounts for a third of a City's personnel.

Ms. Andrews noted that revenues have seen double-digit increases for the past four years while expenditures did not increase as much, allowing the City to increase its operating expenditures without a structural imbalance. The budget will be adjusted if there is a deeper reduction in revenues. Chair Smith urged staff to use local dynamics to justify wage increases to the public, not national statistics. Commissioner Stephens explained that while he was concerned about expenses, he considered the operating budget increase to be closer to \$40 or \$45 million, not \$123.8 million due to a typical expenditures using previously accumulated fund balance and expenses partially offset by new related revenues. Mr. Caton said he intends to further explore the possibility of performing work in-house to reduce contractual services costs. Vice-Chair Schweiker agreed there are better-value prospects to perform work in-house.

Ms. Andrews concluded the presentation by reviewing the following slides: Proposed New Debt Issuance; Secondary Property Tax...; and Other Revenue Supported Annual Debt Service. She listed the services supported by General Fund debt.

3. Police Department Operating Budget

Police Chief Joe LeDuc conducted a slideshow presentation and reviewed slides with the following titles or descriptions: Today's Agenda; org chart; Leveraging Professional Staffing; Full Time Equivalents/Budget Breakdown; SPD Other Funds; Non-Personnel Cost Drivers; Workload Analysis and Allocation; Patrol Allocation; Patrol Staffing – Corona Solutions; and Workload Analysis for Other Functions.

Chief LeDuc mentioned the department, a dually-accredited agency, must adhere to more than 500 standards guiding budget, staffing, and deployment. A sworn police officer costs around \$160,000, he noted, while civilian investigators cost \$99,000 and police aides cost \$97,000, resulting in great savings. He remarked that Racketeer Influenced and Corrupt Organization Act funds have been decreasing due both to legislative issues and criminal organizations' attempts to stymie collection of those funds. Chief LeDuc also went into some detail regarding the Corona Solutions deployment model.

Commissioner Seitz inquired about contractual services other than the Corona system. Chief LeDuc responded others include the jail contract, a contract for dry cleaning, and the Drones as First Responders (DFR) program. The budget increase reflects a marked increase in existing contract costs.

Vice-Chair Schweiker asked about the possible outlawing of photo radar. Chief LeDuc said they are already prepared to move the personnel who make up that program into other needed areas as well as other ways to enhance traffic safety. Mr. Caton added that the City does not utilize this for revenue but to improve safety and compliance.

Chief LeDuc continued the presentation and reviewed slides with the following titles: Increasing Investigative and Enforcement Service Capacity; Increasing Operational Service Capacity (3 slides); Increasing Park & Preserve Service Capacity; Increasing School Resource Officer Service Capacity; FY 2025/26 Budget Requests; Increase SPD Resource Support; and Citywide Municipal Security Increases.

Chief LeDuc told a story about the Real Time Crime Center utilizing video to ensure officers did not enter a situation where they could be under fire. He indicated there is a 14-month wait in Scottsdale to obtain body-cam footage through records requests, and they need to do better. Scottsdale has the largest urban preserve in the nation at 30,500 acres, he pointed out, and specialized training and equipment is needed to police that area. He mentioned some of the past successes of the Drone as First Response (DFR) program and remarked that the department is always exploring ways to automate emergency call response for efficiency. He explained the importance of the leased vehicle program.

Chief LeDuc concluded the presentation by reviewing the following slides: SPD Overtime – Summary; SPD Overtime – How We Manage (2 slides); On-Duty Reimbursement for Special Events; Reimbursement on Special Events; Special Events with Reimbursement Agreements; Currently Open SPD Positions; Recruitment and Background Process; and Total Vacant Positions.

Chief LeDuc went over the process by which overtime is requested and approved for all organization employees, including factors that are considered prior to approval. When it looks like the overtime budget will be far exceeded, he continued, the department determines which areas can be reduced. He stated there were 48 sworn officer vacancies between 2020 and 2022, but that is now down to 11. The actual number is higher, but many individuals are either on leave or still in training.

Chief LeDuc indicated events requiring fewer than 20 employees typically using 1099 contractor agreements. He discussed some of the extra activities the department engages in for special events that are not charged to the vendor. Chief LeDuc also provided information relating to the current vacancies in Scottsdale PD to which he reported that there are currently no vacancies among sworn personnel that have exceeded 180 days. However, he did highlight several positions among professional staff that have been vacant for more than 180 days, particularly for dispatchers. Chief LeDuc pointed out that there is a national shortage of dispatchers and that they try to resolve that issue with overtime and contracts.

In response to Commissioner Stephens's queries, Chief LeDuc said the department is being reimbursed for all special event expenses, including overtime and pension. Commissioner Stephens also asked whether Scottsdale PD has ever considered assigning police vehicles to officers to take home. Chief LeDuc stated that the department has considered assigning vehicles to officers to take home but explained that it would not make financial sense for a community like Scottsdale. Commissioner Stephens asked Chief LeDuc how he would respond if leadership directed him to eliminate the current vacant positions. Chief LeDuc explained that, if the unfilled positions were to be eliminated, mandatory overtime would continue to be leveraged, though at the risk of burnout. He stressed those positions need to be filled. Commissioner Stephens noted that Scottsdale's budget contains a reduced expense for expected unfilled positions.

Commissioner Ransco asked why the extra services Chief LeDuc discussed are not submitted for reimbursement to the vendor. Chief LeDuc said some vendors would not consider them as necessary services and might eliminate them for cost. Commissioner Ransco opined the rate could be increased to absorb some of those extra costs. Chair Smith felt the City should be aggressive with its reimbursement requests. In response to the Chair's question, Chief LeDuc said school police services are provided with the school paying 75 percent and the City paying the rest.

Chair Smith inquired about reimbursement for police services for other City locations and programs. Mr. Caton said that funding comes from the General Fund. He added that although event funding has increased significantly over the last three years, surrounding hotels and restaurants as well as the City benefit from the events financially. Chair Smith thought it was important for the City to emphasize that the large police budget enables many events and does not all go just to public safety.

Commissioner Carla wondered what the department is doing to address officer burnout. Chief LeDuc said overtime hours are monitored closely, but only about 20 percent of employees want to work overtime. Some overtime is spent addressing the records backlog, which is not something in their normal discipline. It is up to supervisors to ensure the wellness of employees.

Vice-Chair Schweiker inquired about salary competition and whether paying more to hire people could result in less overtime. Chief LeDuc responded he would want to analyze that further, but in general it would depend on the specific vacancy's category. Mr. Caton agreed, describing the challenge in filling dispatch and forensics positions, while turnover is expected for entry-level and part-time positions.

Returning to an earlier point, Mr. Caton explained why funding for security for other City locations and programs makes more sense coming from the contract management budget and not each department's individual budget. Chair Smith urged staff to make the Council aware of productivity initiatives to combat the perception of endlessly adding employees, citing the Corona and DFR programs as good examples.

Commissioner Stephens asked about the City's police citizens academy and volunteer program, noting the website says there are no openings. Chief LeDuc pointed out that the website is incorrect and will be updated. The City has 24 volunteers, Chief LeDuc commented, and he described some of the ways volunteers and interns support the department. Volunteers are always needed, he said.

4. Fire Department Operating Budget

Fire Chief Tom Shannon distributed materials to the Commission that he said will provide context for some areas of discussion that will take place. He conducted a slideshow presentation and reviewed slides with the following titles: Agenda; Full Time Equivalents/Budget Breakdown; Key Cost Drivers; Retirement Costs; Overtime (3 slides); Operating Metrics; New FY 2025/2026 Budget Requests (3 slides); and Unfilled Positions.

Chief Shannon provided a breakdown of the proposed FY 25/26 department budget. At that point, there may be a clearer picture of who is planning to leave so costs can be better anticipated. He anticipates that around 20 of the most senior employees will retire within the July or August timeframe. The robust efforts made in recruiting and training should start to reflect right when a drop occurs as employees leave the deferred retirement option program. He mentioned fire department pensions are currently 84 percent funded, but that will be impacted as employees retire in groups. Chief Shannon continued to say that the construction on new fire stations and the recruitment and training of new firefighters has also contributed to the increase in expenditures.

Chief Shannon attributed the significant increase in overtime in 2020/21 to COVID-19 and salary increases driven by a class and compensation study. He observed that veteran employees tend to use more overtime while newer employees have a better work-life balance. He noted that no prohibition can be placed on overtime usage other than management intervention. Though the national standard for response time is arriving at emergencies within six to eight minutes 90 percent of the time, Chief Shannon noted, the City adopted an 80 percent standard, which he believed is more reasonable. He provided a history of Scottsdale's inclusion in the automatic aid system in 2005 and the way it currently works.

Chief Shannon reviewed the reasons for each of the budget request items listed in the presentation. He indicated there are no actual vacant positions; the ones listed reflected pipeline positions or positions waiting for an academy to become available. He was confident all open positions will be filled without much delay.

Commissioner Carla wanted to know the difference between technical rescue team (TRT) and fire prevention team hirings. Chief Shannon said the second TRT will be stood up once it is equipped and trained, and no new employees are requested for that. Regarding the Prop 490-related prevention items, four personnel are being requested, three of which already have funding. He described the responsibilities of the latter group, adding that the fourth employee should focus on fuel mitigation as a strategy.

Chair Smith requested more information about the ambulance program. Chief Shannon expected it to be a break-even operation in the eighth year of operation. Phase III, set to take place in four years, will begin to bring in substantial revenues. He noted two prior councils identified this program as an operational necessity for citizen care. He clarified the program is expected to be profitable with respect to billables and receivables by the fourth year, and he anticipated full cost recovery of the capital asset investment within four to eight years of the program's existence.

In response to Commissioner Stephens' queries about FTEs and revenue, Chief Shannon said COVID-19 made civilian models for paramedics and emergency medical technicians impractical. He verified that the 21 firefighters discussed in the presentation are for this program. The additional 15 FTEs would

return when Station 6012 reverted to 601, though he stressed there is no profitability in fire service. Ensuring rates are contemporary, programs are efficient, and ambulances are used for planned transports are the best ways to ensure profitability. However, he continued, previous decision makers wanted to focus on the 911 side, not planned transports.

5. Transportation Fund Budget

Budget Department Director Scott Selin conducted a slideshow presentation and reviewed slides with the following titles: Transportation Fund Revenue; Transportation Fund Expenditures; Full Time Equivalents/ Budget Breakdown; Transportation Fund – FTE; and Overtime.

Mr. Selin noted all revenues in this fund must be used for street construction, reconstruction, or maintenance. He explained how highway user revenue funds are distributed by the State, and he mentioned lottery proceeds make up the Local Transportation Assistance Fund. Though the original projection for total revenues for FY 2024/25 was \$55.5 million, more recent forecasts estimate \$58 million in revenues. He remarked the City is complying with the requirement to transfer at least 50 percent of the 0.2 percent sales tax for capital purposes. Mr. Selin moved on to the Transportation Fund expenditures going through each line item. The requested increase of 10 FTEs for the Capital Projects Management Group is reflective of a shift in how that group is funded. The graph shown in the following slide illustrates historical information relating to overtime pay in the transportation department fund.

Alison Tymkiw, Senior Director of the Transportation & Infrastructure Department, concluded the presentation by reviewing the following slides: Sales Tax – Transportation; Highway User Revenue; Key Cost Drivers; New FY 2025/2026 Budget Requests; and Operating Metrics. Ms. Tymkiw highlighted a variety of key cost drivers including personnel, inflation, aged infrastructure and increased infrastructure. She detailed the reasons for each of the budget request items listed in the presentation.

Ms. Tymkiw confirmed Chair Smith's comment that the pavement condition index (PCI) is applicable to all 26,000 lane miles of pavement. The 2,800 lane miles of asphalt referenced in the presentation refers to what the pavement program has addressed recently. Chair Smith thought it would be helpful to have a breakdown of how many miles of pavement are in different PCI ratings. Mr. Caton said a study should be completed within a month assigning index numbers to each street, which will be utilized to formulate a five-year repair plan.

Commissioner Stephens inquired about the breadth of items covered by this fund. Ms. Tymkiw confirmed transportation planning, transit, traffic engineering, street maintenance and operations are funded through it, as well as a portion of the project management staff. Commissioner Stephens asked about the fund balance decreasing from \$35 million to nearly nothing in three years. Mr. Selin responded that the City foresees higher capital improvement plan contributions in years two and three of the five-year plan. Ms. Andrews directed the Commissioner to page B-29 of the budget and explained how revenues will sufficiently cover operations over the next year, leaving no structural deficit. At that point, staff will assess whether \$20 million is sufficient for capital.

5a. Logistics related to April 22 City Council Meeting Presentation

Chair Smith urged the Commissioners to provide their thoughts and issues to City Attorney Scott, which he anticipated will then be assembled into a presentation for the April 11 meeting for discussion. He expected to determine a consensus of the Budget Review Commission (BRC) on many topics and compile its positions into a report for the City Council.

Commissioner Stephens hoped Ms. Scott would ultimately draft a report for BRC review explaining what the Commission was charged to accomplish, its limitations, and each of the recommendations. The BRC could then discuss the report and make edits. He wondered how much consensus each item would need in order to be included in the report. Chair Smith discussed the sample report provided by Commissioner Stephens and ways the BRC could proceed with its discussion on April 11.

Commissioner Carla asked that the BRC be provided the draft with enough time to review it before the April 11 meeting. She did not think the report needed to be approved by Friday as it may need to be modified based on the discussion. She advocated for the inclusion of a list of “parking lot” items, or items for future discussion and consideration that the commission was previously unable to address due to time constraints and felt the votes for each topic should be included with the recommendations. Chair Smith concurred with including a list of items the BRC feels should be done in the future.

Ms. Andrews reviewed the three topics staff hoped the BRC would discuss and come to a consensus on:

- Determining how the April 22 meeting should be conducted, with staff recommending that one to three representatives make a presentation to the City Council,
- Finalizing the draft agenda for the April 11 agenda, and
- Selecting who would make the presentation to the Council should that be the method chosen.

Mr. Caton thought the first decision should be whether the April 22 meeting should be a joint meeting or whether the BRC should provide a presentation to the City Council. Chair Smith outlined his ideas for how a presentation might be made to the Council, adding that all Commissioners should be present to answer questions. Vice-Chair Schweiker and Commissioner Carla agreed on a presentation model with flexibility for any Commissioner to speak on topics where they are most knowledgeable or to answer Council questions. Commissioner Carla noted that the joint meeting with the City Council is intended to function as a work-study session and made some procedural recommendations for the work-study session.

Commissioner Stephens expressed concern about the timing of the recommendations, noting that the final presentation is scheduled for April 10, and commissioners would be expected to finalize their recommendations by April 11. Discussion ensued about the BRC’s report to the Council and how best to discuss comments made at the BRC’s April 10 meeting at its April 11 meeting.

Commissioner Seitz requested clarification about whether the BRC can discuss “parking lot” items during the April 11 meeting, or if the commission would be limited to review only the recommendations in the 2025/26 FY budget. Ms. Andrews suggested the Commission be allowed to include recommendations beyond the FY 2025/26 budget in its report. She said Ms. Scott will gather all Commissioners’ input to discuss on April 11.

Commissioner Newman thought the April 11 meeting should be a discussion about what to recommend to the Council and what to place on the parking lot list rather than synthesizing a report. Commissioner Stephens indicated he included parking lot items in his recommendations. He asked when staff would need comments by so they can be provided to the Commissioners in advance of the April 11 meeting.

Vice-Chair Schweiker believed the BRC’s real value will come from those parking lot items because the Council will already pretty much know the budget it plans to adopt by April 22. Commissioner Carla proposed that all Commissioners submit their comments by end of day on April 8 so the report can be provided to the Commissioners in time for them to review it. Chair Smith pointed out the comments from

the April 10 meeting would not then be included. Commissioner Carla replied that the Commissioners probably already knew their concerns about the topics that will be discussed Thursday.

Ms. Scott requested Commissioner comments as quickly as possible so the agenda and supplementary materials can be posted and provided to the BRC. The April 11 agenda will be written with flexibility to allow any additions needed by the Commissioners. She thought that meeting should focus on discussing each Commissioner's comments and take motions on areas of consensus. At that point, the BRC will need to appoint one or two members to finalize the report, which will be submitted to the Council.

6. Identification and Approval of Possible Future Agenda Items

COMMISSIONER CARLA MOVED THAT THE BUDGET REVIEW COMMISSION ADD AN ITEM TO THE AGENDA FOR THE THURSDAY APRIL 10TH MEETING EITHER RIGHT BEFORE OR AS PART OF THE PRESERVE AGENDA ITEM TO SHARE RESEARCH ON THE RIO VERDE CROSSING PROJECT. COMMISSIONER NEWMAN SECONDED THE MOTION, WHICH CARRIED FOUR (4) TO THREE (3). VICE-CHAIR SCHWEIKER AND COMMISSIONERS CARLA, NEWMAN, AND SEITZ VOTED IN THE AFFIRMATIVE. CHAIR SMITH AND COMMISSIONERS RANSCO AND STEPHENS DISSENTED.

Ms. Scott clarified that the agenda item will be for discussion only.

Adjournment

VICE-CHAIR SCHWEIKER MOVED TO ADJOURN THE MEETING. COMMISSIONER CARLA SECONDED THE MOTION, WHICH CARRIED SEVEN (7) TO ZERO (0). CHAIR SMITH, VICE-CHAIR SCHWEIKER, AND COMMISSIONERS CARLA, NEWMAN, RANSCO, SEITZ, AND STEPHENS VOTED IN THE AFFIRMATIVE. THERE WERE NO DISSENTING VOTES.

With no further business to discuss, being duly moved and seconded, the meeting adjourned at 5:06 p.m.

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